



By-Laws of the Southwest Texas Regional Advisory Council

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**Bylaws of the
SOUTHWEST TEXAS REGIONAL ADVISORY COUNCIL
For Trauma Service Area P**

These Bylaws govern the operations of the Southwest Texas Regional Advisory Council (STRAC), which is a 501(c)3 non-profit organization functioning according to the Department of State Health Services (DSHS) Rules 157.123 and organized in accordance with the Texas Non-Profit Corporation Act. This Regional Advisory Council (RAC) is an organization of local citizens and member organizations representing all licensed health care entities within Trauma Service Area "P" (TSA-P).

ARTICLE 1: (Mission and Vision)

Mission: To reduce death and disability related to trauma, disaster, and acute illness through implementation of a well-planned and coordinated regional emergency response system.

Vision: We will be the model regional trauma, disaster, and emergency healthcare system in the United States that results in the lowest risk-adjusted mortality for emergency healthcare conditions.

ARTICLE 2: (Definitions)

- 2.1. Trauma Service Area P: The geographic regional boundary identified by the Department of State Health Services, which includes the Texas Counties of Atascosa, Bandera, Bexar, Comal, Dimmit, Edwards, Frio, Gillespie, Gonzales, Guadalupe, Karnes, Kendall, Kerr, Kinney, LaSalle, Maverick, Medina, Real, Uvalde, Val Verde, Wilson, and Zavala.
- 2.2. Membership: Refer to Articles 4 and 5.
- 2.3. Other: All other definitions are in accordance with those set forth by DSHS Rules 157.2.
- 2.4. Executive Committee: A subset of the Board of Directors for the Southwest Texas Regional Advisory Council, consisting of the Chair, Past Chair, Vice Chair, Secretary, Treasurer, and the Executive Director.
- 2.5. Fiscal Year: September 1 through August 31.

ARTICLE 3: (Functions)

- 3.1. Develop and annually update a trauma and emergency healthcare system plan for TSA-P and submit to the Department of State Health Services as required by the most current Texas Trauma Rules.

- 3.2. Determine methods for, and requirements governing, efficient and expedient inter-facility transfers that are most appropriate for the patient's needs for trauma and emergency healthcare care, mental health, and/or rehabilitative services. These methods shall include, but not be limited to, the definition and determination of criteria for triage and criteria for patient transfer.
- 3.3. Provide a forum for communication between parties of the trauma and emergency healthcare system to enhance networking and coordination of patient care issues.
- 3.4. Provide the public with information regarding trauma care and injury prevention.
 - 3.4.1. Support 9-1-1 and public access to the trauma and emergency healthcare system.
 - 3.4.2. Support programs designed to facilitate prevention of trauma and to educate the public as to its importance.
 - 3.4.3. Support community training initiatives to reduce morbidity and mortality due to preventable death by coordinating and providing bystander training programs, such as "Stop the Bleed" and "Bystander CPR."
- 3.5. Develop and implement guidelines designed to enhance the quality of trauma and emergency healthcare services provided within TSA-P.
 - 3.5.1. Assist member organizations in attaining/maintaining trauma designation or EMS and First Responder Organization (FRO) licensure at the level appropriate to their available resources.
 - 3.5.2. Specify and conduct performance improvement activities.
- 3.6. Provide a forum to resolve disputes, provide voluntary non-binding mediation, and enhance collaboration among STRAC members/participants.
- 3.7. Endorse programs and adopt measures that will improve funding of trauma care services.
- 3.8. Provide software applications, infrastructure and technology solutions that improve and/or enhance Trauma, Emergency Healthcare, EMS, Disaster, Mental Health, and other Acute Care Services.
- 3.9. Coordinate and conduct collaborative research initiatives related to Trauma, EMS, Disaster, and other Acute Care Services.

- 3.10. Develop and annually update a regional disaster plan for Hospitals, EMS, and healthcare organizations within TSA-P, as required by the most current Texas Trauma Rules and legislative mandates. Regional disaster planning and development is coordinated with appropriate state and local agencies.
- 3.11. Collaborate with local public health authorities to facilitate the integration of acute health care (clinical medicine) and public health initiatives.
- 3.12. Coordinate the timely and efficient communication of critical clinical information between member agencies through the 24/7 communications center (MEDCOM) for trauma transfers, disaster communications and other time-sensitive pathologies.

ARTICLE 4: (Membership and Dues)

4.1 Membership Qualifications and Definitions

- 4.1.1 General or Individual Member: A person or organization that resides, or provides trauma or acute care in, TSA-P and meets at least one of the following criteria:
 - 4.1.1.1 An Emergency Medical Services provider or representative;
 - 4.1.1.2 A First Responder Organization / Fire Department or representative;
 - 4.1.1.3 A health care professional involved in trauma or acute care;
 - 4.1.1.4 An employee or representative of a trauma or acute care facility;
 - 4.1.1.5 A local government or council of governments representative; or
 - 4.1.1.6 An individual or organization whose primary function or role is public safety and/or emergency management, injury prevention or rehabilitation.
- 4.1.2 Member Organization: Any Texas licensed General Hospital deemed to meet Medicare conditions of participation or any Texas licensed EMS Provider responsible for provision of Emergency/911 service for a jurisdiction within Trauma Service Area P.
- 4.1.3 Member Organization Representative (MOR): An individual designated by the Member Organization to participate in STRAC activities. The Member Organization must submit the name of their representative in writing to the STRAC office. This submission will remain effective until STRAC is otherwise notified by the Member Organization. The MOR is authorized to vote on behalf of their Member Organization in any STRAC decisions.

- 4.1.3.1 Hospital submissions for MOR must be signed by the hospital executive who has the ultimate authority for the trauma program (at the level of Vice-President or above).
 - 4.1.3.2 EMS submissions for MOR must be signed by the EMS Chief or Director.
 - 4.1.3.3 Freestanding Emergency Centers meeting the requirements above shall have one MOR per parent organization.
 - 4.1.4 Active Participant: A member organization that meets the requirements of “active participation,” as defined by the current trauma and emergency healthcare systems plan (Definitions of active participation are agreed upon by STRAC member organizations).
 - 4.1.5 Voting Member: A member organization that is considered an “active participant,” as determined by the most recent active participant report submitted to DSHS.
 - 4.1.6 STRAC administrative staff is accorded privileges and responsibilities of voting member organizations, but are not afforded voting rights, nor have dues requirements
- 9.3 The Board of Directors will certify active participation in the STRAC, as defined in the trauma system plan.
 - 9.4 The Voting Membership may set and change the amount of any dues or fees payable to the STRAC by its members. Dues are payable on the first day of the Fiscal Year.

ARTICLE 5: (Voting Membership)

- 5.1 Voting Member: A member organization that is considered an “active participant,” as determined by the most recent active participant report submitted to DSHS.
- 5.2 Each member organization is allowed only one vote, regardless of number of individuals present from their organization. A list of voting member organizations is maintained by the STRAC office.
- 5.3 All other STRAC members are non-voting members.
- 5.4 Regular and routine business of the STRAC meetings is accomplished by voting members, in accordance with Robert’s Rules of Order. The Vice-Chair shall monitor parliamentary procedure.

- 5.5 For the purpose of conducting official business of the STRAC, a quorum is defined as one-third of the voting members present, and at least four Board members.

ARTICLE 6: (Board of Directors)

- 6.1. The Board of Directors shall consist of the:

- Chair
- Immediate Past-Chair
- Chair Emeritus
- Vice-Chair
- Secretary
- Treasurer
- Executive Director
- One Trauma Designated Level IV Rural Hospital
- One Trauma Designated Hospital at Large (not already represented on the Board)
- One Suburban EMS
- One Rural EMS
- One EMS at large (Not already represented on executive committee)
- One Air Medical Provider representative.

The following entities will have standing appointments to the Board of Directors:

- Baptist Health System
- CHRISTUS Santa Rosa Health System
- Methodist Healthcare System
- Brooke Army Medical Center
- Military Trauma Surgeon Representative
- University Health
- San Antonio Fire Department EMS
- San Antonio Fire Department EMS Medical Director
- Bexar County EMS Provider
- Bexar County Emergency Services District EMS Provider

The Chair Emeritus and Executive Director positions are non-voting members of the Board of Directors. If a standing member is elected to an officer position on the Board of Directors, the standing hospital or agency may appoint another representative to participate on the Board, but that agency only has one vote. A quorum of the Board of Directors shall be defined as a simple majority of the voting executive committee members.

- 6.2. Board of Directors responsibilities:

- 6.2.1 The Board of Directors, as elected representatives of the membership, is responsible for all business and activities of the organization.

- 6.2.2 Oversees all committees.
- 6.2.3 Ensures that all RAC funds are obligated in accordance with state and federal regulations.
- 6.2.4 Appoints replacement officers as needed.
- 6.2.5 Authorizes, through the chair or designee, all agreements, and contracts. Reviews all open contracts at Board meetings.
- 6.2.6 Assigns and delegates responsibilities to officers, committees, and staff to accomplish functions/obligations of the RAC.
- 6.2.7 Monitors and reviews financial status of the organization.
- 6.2.8 Plans strategic fiscal management
- 6.2.9 Authorizes proper staffing plan of RAC Office
- 6.2.10 Oversight of adherence to bylaws and the trauma system plan
- 6.3. Board of Directors - Member requirements
 - 6.3.1 A Member of the Board of Directors is required to attend at least 75% of all Board meetings.
 - 6.3.2 A Member of the Board of Directors who does not meet the attendance requirements may be removed from the Board at the discretion of the committee.
 - 6.3.3 Absences resulting from military or other institutionally assigned deployments are exempt from 6.3.1 requirements.
 - 6.3.4 Members of the Board of Directors must be currently employed/contracted by (or actively volunteer with) a voting Member Organization
- 6.4. The Board of Directors will meet a minimum of 4 times per year.
- 6.5. At least one Director At-Large must be from an EMS agency; at least one Director At-Large must be from a hospital. The third Director At-Large can be from either an EMS agency or hospital.
- 6.6. Director At-Large Terms of Office
 - 6.6.1 Director At-Large, EMS - two-year term, elected in even years.

6.6.2 Director At-Large, Hospital - two-year term, elected in odd years.

6.6.3 Director At-Large, EMS/Hospital – two-year term, elected in odd years.

ARTICLE 7: (Officers and Elected Executive Committee Members)

7.1. Officers and elected members of the Board of Directors are elected by a simple majority of the voting membership, with terms to commence immediately following the Annual membership meeting.

7.1.1 Officers: Chair, Vice Chair, Secretary, and Treasurer

7.1.2 Elected Members of the Board of Directors: Trauma Designated Level 4 Rural Hospital; Trauma Designated at Large Hospital, Suburban EMS, Rural EMS, EMS at Large, Air Medical Provider

7.2. Officers Terms of Office

7.2.1 Chair – two-year term, elected in even years.

7.2.2 Vice Chair – two-year term, elected in odd years.

7.2.3 Secretary – two-year term, elected in even years.

7.2.4 Treasurer – two-year term, elected in odd years.

ARTICLE 8: (Election of Officers)

8.1. The Chair shall appoint a Nominating Committee, to consist of at least three members of the voting membership. The Nominating Committee shall ensure the availability of the officer candidates and propose a slate of nominations for consideration by voting members. The list of nominees must be submitted to the STRAC office at least sixty (60) days prior to the annual meeting.

8.1.1 Nominations shall also be accepted from any STRAC members, if submitted to the STRAC office at least sixty (60) days prior to annual meeting.

8.1.2 Candidates must be employed by (or actively volunteer with) a voting member organization.

8.1.3 Candidates must express a desire to serve.

- 8.2. Election of officers shall occur prior to the annual meeting. Ballots are distributed to all voting member organization representatives. Election of officers is determined by simple majority of ballots returned.
- 8.3. Officers assume their respective positions immediately following their installation as officers by the Chair, Vice-Chair, or Executive Director, which occurs at the annual meeting.
- 8.4. The Chair and Secretary are responsible for the election process.
- 8.5. An officer who does not comply with assigned responsibilities may be removed by a two-thirds (2/3) vote of the voting members present at a STRAC meeting; the Chair cannot vote. A replacement officer is appointed by the Board of Directors.
- 8.6. In the event an office is vacated by resignation or other cause, a replacement officer is appointed by the Board of Directors.

ARTICLE 9: (Duties of Officers)

- 9.1 The Chair is the executive officer of the STRAC. Responsibilities of the Chair:
 - 9.1.1 Sets the agenda and presides at all meetings of STRAC.
 - 9.1.2 Appoints all committee chairs.
 - 9.1.3 Makes interim committee appointments as necessary, with approval of the Board of Directors.
 - 9.1.4 Signs agreements and contracts.
 - 9.1.5 Calls special meetings when necessary.
 - 9.1.6 Ensures that the STRAC is represented at all appropriate state and regional meetings.
 - 9.1.7 Ensures that voting member organizations are informed of all appropriate state and legislative activities.
 - 9.1.8 Performs other tasks as deemed necessary by the Board of Directors.
 - 9.1.9 The Chair oversees the appointment of the Bexar County Emergency Services District position on the Board of Directors
- 9.2 Responsibilities of the Vice-Chair:

- 9.2.1 Performs the duties of Chair in the absence of the Chair.
- 9.2.2 Performs duties assigned by the Chair, the Board of Directors, or voting member organizations.
- 9.3 Responsibilities of the Secretary:
 - 9.3.1 Ensures dissemination of all notices required by the Bylaws.
 - 9.3.2 Ensures a meeting attendance roster for member organizations.
 - 9.3.3 Ensures a database of current names and mailing addresses for all member organizations.
 - 9.3.4 Responsible for minutes of all proceedings of the Board of Directors and for STRAC membership meetings.
 - 9.3.5 Manages the correspondence of the organization.
- 9.4 Responsibilities of the Treasurer:
 - 9.4.1 Oversees all funds and assets of the STRAC, as provided in the Bylaws, or as directed by the Board of Directors.
 - 9.4.2 Monitors monies due and payable to the STRAC.
 - 9.4.3 Supervises the preparation of the annual budget with assistance from STRAC staff and presents to the Board of Directors for approval.
 - 9.4.4 After Board of Directors approval, presents draft budget to voting membership for final approval.
 - 9.4.5 Provides membership with a variance report that compares budgeted income and expenses with actual income and expenses.
 - 9.4.6 Monitors the financial records of the STRAC and arranges for an independent annual audit, as directed by the Board of Directors.
 - 9.4.7 Chairs the Finance Committee.

ARTICLE 10: (Meetings)

- 10.1 The Annual General Meeting occurs each fall and is open to all members. A meeting notice is mailed and electronically distributed to all member organizations at least thirty (30) calendar days prior to the meeting.
- 10.2 Regular membership meetings, to include the Annual General Meeting, are held six times a year. Voting member organizations are notified of these meetings in writing, at least thirty (30) calendar days before the meeting. In case of Disaster or Emergency, meetings may be cancelled, rescheduled to another date, or conducted virtually.
 - 10.2.1 All regular membership meetings are held within TSA-P.
 - 10.2.2 The final agenda item of the Annual Meeting shall set the meeting times and locations for the coming fiscal year.
- 10.3 Special Meetings of the General Membership meetings may be called by the Chair, or at the request of any five (5) representatives of voting Member Organizations. Written notice is provided to Member Organizations and members of the Board of Directors at least seven (7) calendar days in advance, and shall state the date, time, location, and purpose of the meeting. At least one-third (1/3) of the Board of Directors will be present at special meetings.
- 10.4 Emergency meetings of the Board of Directors may be called by the Chair, and actions are addressed at the next meeting of the general membership. Members of the Board of Directors are notified of the date, time, location, and purpose of the emergency meetings. A simple majority of the Board members is required at emergency meetings.
- 10.5 For the purpose of conducting official business of the STRAC, a quorum is defined as one-third of the voting members present, and at least four Executive Committee members. If the Chair and Vice Chair are absent during a Main STRAC meeting, it is up to the Executive Committee to appoint the Executive Director of STRAC or a board member to conduct the meeting.

ARTICLE 11: (Standing Committees)

- 11.1 Structure, Composition and Areas of Emphasis
 - 11.1.1 Standing committees are broadly representative of the general membership, specific to the focus of the committee. Standing committee membership is limited to representatives of voting member organizations. Committee meeting attendance is limited to standing committee members, voting Member Organization representatives, and guests invited at the discretion of the standing committee chair.

- 11.1.2 The Chair or Executive Committee may assign additional focus areas to standing committees, as necessary.
 - 11.1.3 Standing committee charges, focus areas, and structure are defined in the Trauma System Plan.
 - 11.1.4 Standing committee chairs are appointed annually by the STRAC Chair.
 - 11.1.5 Standing committee chairs may be removed at the discretion of the Executive Committee. A replacement chair is appointed by the Executive Committee
 - 11.1.6 Standing Committee chairs must be currently employed by (or actively volunteer with) a voting member organization
- 11.2 STRAC Standing Committees:
- 11.2.1 Air Medical Providers Advisory Group (AMPAG)
 - 11.2.2 Alamo Regional Healthcare Coalition
 - 11.2.3 CEO Advisory Board
 - 11.2.4 Child Fatality Review Team (CFRT)
 - 11.2.5 Education and Conference Planning Committee
 - 11.2.6 Emergency Medical Task Force 8
 - 11.2.7 EMS/Hospital Disaster Group (EHDG)
 - 11.2.8 ImageTrend Elite (ITE) User Group
 - 11.2.9 Finance Committee
 - 11.2.10 Injury Prevention Committee
 - 11.2.11 MEDCOM Advisory Group (MAG)
 - 11.2.12 Mobile Integrated Healthcare Committee (MIH)
 - 11.2.13 Performance Improvement Committee
- Performance improvement process follows the guidelines detailed in Section 161.031 – 161.032 and Section 773.092(e) of the Texas Health and Safety Code, which detail the confidentiality afforded activities of this type.
- 11.2.14 Pre-Hospital Care Committee

- 11.2.15 Regional Cardiac Systems Committee
- 11.2.16 Regional Emergency Department Operations Committee
- 11.2.17 Regional EMS Medical Directors Committee
- 11.2.18 Regional Injury Prevention Consortium
- 11.2.19 Regional Pediatric Committee
- 11.2.20 Regional Perinatal Systems Committee
- 11.2.21 Regional Registry Committee
- 11.2.22 Regional Resuscitation Committee
- 11.2.23 Regional Sepsis Committee
- 11.2.24 Regional Stroke Systems Committee
- 11.2.25 Regional Trauma Coordinators Committee
- 11.2.26 Regional Whole Blood Committee
- 11.2.27 Research Committee (ad hoc frequency)
- 11.2.28 San Antonio Federated Identify Management Governance Group
- 11.2.29 South Texas Crisis Collaborative (STCC)

ARTICLE 12: (Transactions of the STRAC)

- 12.1 Contracts: The Board of Directors may authorize any agent of the STRAC to enter into a contract, or to execute and deliver any instrument in the name of, and on behalf of, the STRAC. The Board of Directors periodically will review all open contracts at Board meetings.
- 12.2 Banking: All funds of the STRAC are deposited to the credit of the STRAC in banks, trust companies, or other depositories selected by the Board of Directors.
- 12.3 Gifts: The Board of Directors may accept on behalf of the STRAC, or may make contributions to charitable organizations, gifts that are not prohibited by any laws, articles, or regulations in the State of Texas.

- 12.4 Conflicts of Interest: The STRAC shall not make any loan to any member or officer of the STRAC and shall not transact personal business with any Board member or officer.
- 12.5 Officers and Members shall conduct themselves and represent STRAC professionally and in accordance with the STRAC By-laws, and shall NOT:
- 12.5.1 Act with the intention of harming the STRAC or its operations.
 - 12.5.2 Act in any manner that would make it impossible or unnecessarily difficult to carry on the intended or ordinary business of the STRAC.
 - 12.5.3 Receive an improper personal benefit from operation of, or participation, in STRAC.
 - 12.5.4 Use the assets of the STRAC, directly or indirectly, for any purpose other than carrying on the business of the STRAC.
 - 12.5.5 Wrongfully transfer or dispose of STRAC property
 - 12.5.6 Use the name of the STRAC or any trademark or trade name adopted by the STRAC, except on behalf of the STRAC in the ordinary course of the STRAC business.
 - 12.5.7 Disclose any of the STRAC business practices, trade secrets, or any other information (not generally known to the community) to any person not authorized to receive it.
- 12.6 Upon dissolution of the Organization, all organizational assets are to be transferred to the State of Texas, or to an educational, charitable, or similar organization that is qualified for exemption under Internal Revenue Code 501(c)3, in accordance with State and Federal statute, contractual requirements and under the supervision of the Board of Directors.

ARTICLE 13: (Books and Records)

- 13.1 The STRAC shall keep correct and complete books and records of account. These documents may be inspected and/or copied for any designated representative of a voting member organization. Such requests to review, inspect, or receive copies of the books and records of the STRAC must be made in writing to the Board of Directors, with reasonable notice, and during normal business hours.
- 13.2 The Board of Directors may establish reasonable fees for copying STRAC books and records.

- 13.3 STRAC will assess the needs of its membership through the standing committees, work groups and other evaluation assessment tools.

ARTICLE 14: (Proxies)

- 14.1 A designated person wishing to vote by proxy for a voting member organization must present a written statement to the STRAC office (or to a STRAC staff member) on the organization's letterhead. The statement must be signed by the member organization representative (or higher authority within the organization) and must confirm the individual's authorization to cast a vote on behalf of the member organization. Rule 14.1 does not apply to elected positions on the Board of Directors.

ARTICLE 15: (Additional Responsibilities)

- 15.1 STRAC is prepared to support additional non-trauma related missions mandated or requested by State or Federal Authorities including, but not limited to, the Department of the State Health Services, Emergency Support Function-8, or other Department of Homeland Security functions. This support may include coordination or supplying of services and/or administrative support/oversight for these endeavors, at the direction of the Executive Committee. These missions may include, but are not limited to, terrorism preparedness and response initiatives, stroke/cardiac system designation or other emergency healthcare system-related initiatives.

ARTICLE 16: (Bylaws)

- 16.1 The Bylaws may be altered, amended, or repealed and new bylaws adopted by a two-thirds (2/3) majority of voting members present after a first reading at a prior STRAC general membership meeting.
- 16.2 The Bylaws are construed in accordance with the laws of the State of Texas.
- 16.3 If any bylaw is held to be invalid, illegal, or unenforceable in any respect, the invalidity, illegality, or enforceability shall not affect any other provision, and the Bylaws are construed as if the invalid, illegal, or unenforceable provision had not been included in the bylaw.
- 16.4 The Bylaws are binding upon the Board of Directors, Staff, and the general membership.
- 16.5 An annual review of the Bylaws is conducted by an Ad Hoc Bylaws committee to address changes within STRAC, and to maintain compliance with DSHS legislation. Suggested amendments may be presented during any general membership meeting. A two-third (2/3) majority of voting members present is required for approval.



CERTIFICATION OF SECRETARY

I certify that I am the duly elected and acting Secretary of the Southwest Texas Trauma Regional Advisory Council and that the foregoing Bylaws constitute the Bylaws of the STRAC. These Bylaws were duly adopted at a meeting of the general members of the STRAC.

DATED THIS 14 DAY of November, 2014

Chillon Montgomery

Chillon Montgomery (Nov 14, 2024 07:24 CST)

Signature

Chillon Montgomery

(Printed Name) Secretary of the STRAC

Reference 1: (Members of the Board of Directors 2024-2026)

Name	Position	Term	MOR	Email
Ronald Stewart, MD	Chair	2026	UT Health	stewatr@uthscsa.edu
VACANT	Chair Emeritus	Indefinitely		
Brian Eastridge, MD	Vice Chair	2025	UT Health	eastridge@uthscsa.edu
Chillon Montgomery	Secretary	2026	Methodist Healthcare System	carla.montgomery@mhshealth.com
Bill Waechter	Treasurer	2025	North Central Baptist Hospital	bwaecht@baptisthealthsystem.com
Darin Smith	Trauma Hospital At-Large	2025	Peterson Health	dsmith@petersonhealth.com
Amy Anderson	Trauma Rural Level IV	2026	Guadalupe Regional Medical Center	aanderson@grmedcenter.com
Chief Michael Hayes	EMS At-Large	2026	New Braunfels Fire & EMS	mhayes@newbraunfels.gov
David Jung	Rural EMS	2025	Fredericksburg Fire & EMS	djung@fbgtx.org
AC Mark Montgomery	Suburban EMS	2026	Bexar County ESD 2	mark.montgomery@bc2fd.org
Joe Flores	Air Medical	2025	Air Evac	jose.flores@air-evac.com
Bill Waechter	Baptist Health System	Stand	Baptist Healthcare System	bwaech@baptisthealthsystem.com
COL Wylan Peterson, MD	SAMMC	Stand	San Antonio Military Medical Center	wylan.c.peterson.mil@mail.mil
Dawn Koepp	Christus Santa Rosa	Stand	Christus Health	dawn.koepp@christushealth.org
Chillon Montgomery	Methodist Healthcare	Stand	Methodist Healthcare System	carla.montgomery@mhshealth.com
Leni Kirkman	University Health	Stand	University Health	leni.kirkman@uhs-sa.com
Chief Reynaldo Garza	San Antonio Fire	Stand	San Antonio Fire & EMS	Reynaldo.garza@sanantonio.gov
Dr. Emily Kidd	Bexar County EMS	Stand	Acadian Ambulance Service	Emily.kidd@acadian.com
David Miramontes, MD	EMS Medical Director	Stand	UT Health, Office of the Medical Director (SAFD)	miramontesd@uthscsa.edu

Reference 2: (Standing Committee Chairs 2024-2026)

Standing Committee	Committee Chair	Committee Co-Chair
Air Medical Providers Advisory Group (AMPAG)	Eric Epley, LP STRAC	
Alamo Regional Healthcare Coalition	Eric Epley, LP STRAC	Kyle Jacobson, STRAC
CEO Advisory Board	Ronald Stewart, MD UT Health, Department of Surgery	Brian Eastridge, MD UT Health
Child Fatality Review Team (CFRT)	Brandy Martinez, RN Brooke Army Medical Center	
Emergency Medical Task Force 8	Kyle Jacobson, STRAC	Sara Jensen, STRAC
EMS/Hospital Disaster Group (EHDG)	Eric Epley, LP STRAC	Kyle Jacobson, STRAC
ImageTrend Elite (ITE) User Group	Lawrence Roakes, STRAC	Shannon Weeks, STRAC
Finance Committee	Ronald Stewart, MD UT Health, Department of Surgery	Bill Waechter Baptist Health System
Injury Prevention Committee	Brandy Martinez, RN Brooke Army Medical Center	Jennifer Northway, University Health
MEDCOM Advisory Group (MAG)	Ronald Stewart, MD UT Health, Department of Surgery	
Mobile Integrated Healthcare Committee (MIH)	Kellie Burnam, LP STRAC	
Performance Improvement Committee	Brian Eastridge, MD UT Health, Trauma Surgery	Chillon Montgomery, RN Methodist Healthcare System
Pre-Hospital Care Committee	David Jung, LP Fredericksburg Fire & EMS	Chief Casey Ebrom, EMT-P, FP-C, Karnes County EMS
Regional Cardiac Systems Committee	Jorge Alvarez, MD Methodist Healthcare System	Stephen Harper, MD UT Health, Office of Medical Director
Regional Emergency Department Operations Committee	Ralph Riviello, MD UT Health	Pamela Dwyer, BSN, RN Mission Trail Baptist Hospital
Regional EMS Medical Directors Committee	David Miramontes, MD UT Health, Office of Medical Director	
Regional Injury Prevention Consortium	Jennifer Northway, University Health	
Regional Pediatric Committee	Lillian Liao, MD UT Health	Ian Mitchell, MD Children's Hospital of San Antonio
Regional Perinatal Systems Committee	Michael Battista, MD Pediatrix Medical Group, Inc.	Nichole Van de Putte, MD Methodist Hospital Metropolitan
Regional Registry Committee	Genevieve Guerrero, STRAC	
Regional Resuscitation Committee	David Miramontes, MD UT Health, Office of Medical Director	
Regional Sepsis Committee	Bryan Everitt, MD UT Health, Office of Medical Director	
Regional Stroke Systems Committee	Adam Blanchette, MD Methodist Healthcare System	Lee Birbaum, MD UT Health, Vascular Neurology
Regional Trauma Coordinators Committee	Gina Pickard, RN San Antonio Military Medical Center	Chillon Montgomery, RN Methodist Healthcare System
Regional Whole Blood Committee	Donald Jenkins, MD UT Health	
Research Committee	Ronald Stewart, MD UT Health, Department of Surgery	Brian Eastridge, MD UT Health, Trauma Surgery
San Antonio Federated Identity Management Gov Group	Eric Epley, LP STRAC	
South Texas Crisis Collaborative (STCC)	Eric Epley, LP STRAC	Kellie Burnam, STRAC

Related Committees

Governor's EMS and Trauma Advisory Council (GETAC)
Regional Emergency Medical Preparedness Steering Committee (REMPSC)
AACOG Regional Emergency Preparedness Advisory Committee (REPAC)
Texas EMS, Trauma and Acute Care Foundation (TETAF)
Texas Collaborative for Healthy Mothers and Babies (TCHMB)






2024-2026 STRAC Bylaws v. 9.10.2024 FINAL

Final Audit Report

2024-11-14

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